

Budget Changes Summary 2020/21 - 2022/23

Directorate	2020/21 £000	2021/22 £000	2022/23 £000	Total £000
Previously Agreed Pressures and Funding Reductions				
Children's Services	6.513	5.377	5.250	17.140
Adult Services	9.550	7.176	7.150	23.876
Public Health	0.000	0.250	0.000	0.250
Communities	1.267	0.150	0.945	2.362
Customers and Organisational Development	0.000	0.000	0.000	0.000
Commercial Development, Assets and Investment	0.054	0.065	0.070	0.189
Corporate Measures including Funding Reductions	4.974	9.078	7.631	21.683
Total Previously Agreed Pressures and Funding Reductions	22.358	22.096	21.046	65.500
Previously Agreed Savings and Funding Increases to be delivered				
Children's Services	-4.039	-1.150	-0.750	-5.939
Adult Services	-2.157	-0.625	0.000	-2.782
Public Health	0.000	0.000	0.000	0.000
Communities	-2.230	0.520	-1.045	-2.755
Customers and Organisational Development	0.000	0.000	0.000	0.000
Commercial Development, Assets and Investment	-0.087	0.000	0.000	-0.087
Corporate Measures including Funding Increases	-11.613	-10.415	-0.440	-22.468
Total Previously Agreed Savings and Funding Increases to be delivered	-20.126	-11.670	-2.235	-34.031
Previously Agreed Fall out of temporary funding/savings				
Children's Services	0.000	0.000	0.000	0.000
Adult Services	2.330	0.000	0.000	2.330
Public Health	0.000	0.000	0.000	0.000
Communities	0.582	-0.500	0.000	0.082
Customers and Organisational Development	-1.000	0.000	0.000	-1.000
Commercial Development, Assets and Investment	0.050	-0.025	-0.015	0.010
Corporate Measures including Funding Increases	11.387	-9.721	-17.219	-15.553
Total Previously Agreed Fall out of temporary funding/savings	13.349	-10.246	-17.234	-14.131
Total Previously Agreed Budget Changes	15.581	0.180	1.577	17.338

Children's Services - Previously Agreed Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
								Deliverability	Operational Impact
Children's Services Previously Agreed Pressures									
20CH3/ 19PC1	NP		Education & Learning - Home to School Transport demography	1.215	1.215	0.800	3.230		
20CH4	NP		Children's Social Care - Programme pressure	0.080			0.080		
20CH5/ 19PC1	NP		Children's Social Care - Corporate Parenting & Placements : Demographic Increases (Mid Case)	4.203	3.520	3.800	11.523		
20CH6/ 19PC1	NP		Children's Social Care - Children with Disabilities : Demographic Increases	0.200	0.200	0.200	0.600		
20CH7/ 19PC1	NP		Children's Social Care - Staffing pressure	0.665	0.292	0.300	1.257		
20CH8	NP		Children's Social Care - Leaving Care Allowances & Support	0.150	0.150	0.150	0.450		
Total Children's Services Previously Agreed Pressures				6.513	5.377	5.250	17.140		
Children's Services Previously Agreed Savings									
20CH10	NS	T	Education & Learning - rephase Home to School Transport saving	-0.270	-0.400		-0.670	R	A
20CH14	NS	T	Children's Social Care - Reconnecting Families	-0.833			-0.833	A	G
20CH15/ 20CG21	NS	T	Children's Social Care - Review of Third Party Spend	-1.000	-0.250	-0.250	-1.500	R	G
20CH16	NS	T	Children's Social Care - Fostering	-1.016			-1.016	A	G
20CH17	NS	S	Children's Social Care - Service Redesign	-0.800			-0.800	R	A
20CH18	NS	T	Children's Social Care - Supported Lodgings	-0.120			-0.120	G	G
20CH23	NS	S	Children's Social Care - Efficiencies resulting from embedded new model		-0.500	-0.500	-1.000	R	R
Total Children's Services Previously Agreed Savings				-4.039	-1.150	-0.750	-5.939		
Total Children's Services Previously Agreed Budget Changes				2.474	4.227	4.500	11.201		

Type of Budget Change

PP - Previously agreed Pressure
 PS - Previously agreed saving
 NP - New Pressure
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Type of Transformation Saving

S - Service Redesign
 T - Reductions in Third Party Spend
 I - Income Generation
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2020/21	2021/22	2022/23	Total
£m	£m	£m	£m
0.000	0.000	0.000	0.000
0.000	0.000	0.000	0.000
6.513	5.377	5.250	17.140
-4.039	-1.150	-0.750	-5.939
2.474	4.227	4.500	11.201

Adult Services - Previously Agreed Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
								Deliverability	Operational Impact
Adult Services Previously Agreed Pressures									
19PA1	PP		Demography - additional budget to reflect the care needs of the growing and ageing population in Oxfordshire	5.000	5.576		10.576		
19PA3	PP		On-going base budget pressure relating to increases to rates paid to providers and new hospital social work team costs planned to be funded by the improved Better Care Fund from 2017/18 - 2019/20. The last notified year of the grant is 2019/20.	2.900			2.900		
20AD1	NP		Learning Disabilities - ongoing effect of additional service users and packages	0.500	0.500	0.500	1.500		
20AD3	NP		Demographic Growth in 2022/23 (additional year of MTFP)			5.800	5.800		
20AD4	NP		Provider Inflation - reflecting National Living Wage increases	0.900	1.100	1.100	3.100		
20AD8	NP		Extend funding for Housing Related Support/Homelessness (as per February 2018 Council)	0.250		-0.250	0.000		
Total Adult Services Previously Agreed Pressures				9.550	7.176	7.150	23.876		
Adult Services Previously Agreed Savings									
19PA5	PS	T	Transforming Care for Learning Disabilities - work with service users to help them to move from long term placements outside Oxfordshire to supported living placements in Oxfordshire. Up to £0.5m up - front implementation cost will be met from reserves in 2018/19.	-0.457	-0.325		-0.782	G	G
20AD11	NS	T	Learning Disabilities Regional Framework	-0.200			-0.200	A	G
20AD12	NS	T	Impact of reviews of older peoples home care packages	-1.200			-1.200	A	G
20AD19	NS		Reduction to mental health social work contribution for Adults of Working Age (£1.8m current contribution to Oxford Health Foundation NHS Trust)	-0.300	-0.300		-0.600	A	G
Total Adult Services Previously Agreed Savings				-2.157	-0.625	0.000	-2.782		
Adult Services Previously Agreed Fall out of temporary funding/savings									
20AD6	NP		Additional Resources to manage coproduction, cross system work, and service change	-0.312			-0.312		
19PA7	PS		Reduce estimated impairment of estimated Adult Social Care income due by £0.350m in each of 2018/19 and 2019/20. This is a technical financial accounting adjustment but effectively creates a one - off credit back to the revenue account if the impairment is reduced.	0.350			0.350	G	G
20CM8	NFI		Adult Social Care Winter Pressures Grant (announced in Autumn Budget 2018) - used to offset pressures	2.292			2.292	G	G
Total Adult Services Previously Agreed Fall out of temporary funding/savings				2.330	0.000	0.000	2.330		
Total Adult Services Previously Agreed Budget Changes				9.723	6.551	7.150	23.424		

Type of Budget Change

PP - Previously agreed Pressure
 PS - Previously agreed saving
 NP - New Pressure
 NS - New Saving
 NFI - New Funding Increase

Type of Transformation Saving

S - Service Redesign
 T - Reductions in Third Party Spend
 I - Income Generation
 O - Other efficiencies

Public Health - Previously Agreed Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
								Deliverability	Operational Impact
			Public Health Previously Agreed Savings						
19PPH1	PS		Contribution from reserves towards Public Health activity funded by the Council for three years (2018/19 to 2020/21)		0.250		0.250	G	G
			Total Public Health Previously Agreed Savings	0.000	0.250	0.000	0.250		
			Total Public Health Previously Agreed Budget Changes	0.000	0.250	0.000	0.250		

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Type of Transformation Saving

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Communities - Previously Agreed Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING					
								Deliverability	Operational Impact				
Communities Previously Agreed Pressures													
20COM1	NP		Street Lighting - Energy and Maintenance Costs	0.100	0.150	0.150	0.400						
20COM2	NP		Street Lighting - Borrowing Costs of replacement investment			0.780	0.780						
20COM28	NP		Flood Defence Levy Increase				0.012						
20COM9	NP		Increased pension costs for Fire Fighters	1.167			1.167						
20COM10	NP		Increase share of Joint Control Centre costs - growth in volume			0.015	0.015						
Total Communities Previously Agreed Pressures								1.267	0.150	0.945	2.374		
Communities Previously Agreed Savings													
19COM6	PS	I	Increased Income Target Based on the projections for the planned growth over the next 5 years this additional income will primarily be realised through the pre-planning process.	-0.250	-0.250		-0.500	G	G				
18EE10/19COM4/19COM14	PS		Savings from reduced energy and maintenance costs relating to Street Lighting (assumes capital investment)	-0.420			-0.420	G	G				
20COM12	NS	T	Street Lighting - cost efficiency due to LED replacement	-0.700	-0.950	-0.930	-2.580	A	G				
20COM13	NS		ITU - Use of Bus Services Operators Grant to fund net cost of the Comet Bus Service		0.400		0.400	A	A				
20COM14	NS	S	Integrated Transport Unit change to the cost of operating model	-0.500	-0.600		-1.100	A	A				
20COM15	NS		Community Operations - short term use of Waste demography (MFTP - 17EE35)		0.500		0.500	A	G				
20COM26	NS	I	Income - Additional parking income	-0.300			-0.300	G	G				
20COM27	NS		Release of Highways Maintenance budget		1.500		1.500	G	G				
20COM19	NS	I	Income from the new Strategic Transport Model	-0.060	-0.080	-0.100	-0.240	A	A				
20COM20	NS	S	Impact of greater alignment of services		-0.150		-0.150	G	G				
20COM21	NS	I	Cost recovery charges for Coroner's Service			-0.005	-0.005	G	G				
20COM22	NS		Retained Fire Fighters budget higher than required		0.150		0.150	A	G				
20COM23	NS	I	Increased income from extra demand			-0.010	-0.010	G	G				
Total Communities Previously Agreed Savings								-2.230	0.520	-1.045	-2.755		

Communities - Previously Agreed Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING					
								Deliverability	Operational Impact				
Communities Previously Fall out of temporary funding/savings													
18EE4	PP		Phase 2 of Minerals & Waste Plan	-0.200			-0.200						
19COM1	PP		Update of the Oxfordshire Strategic Transport Model: Provides the modelling information for our Strategic Site responses. This model update and investment will improve the robustness of the data within the model and increase the robustness of our responses. Looking at a 'user friendly' front end would also improve our capacity to respond to an increased demand, as well as reducing our reliance on consultants.		-0.500		-0.500						
18EE3	PP		HWRC Prudential Borrowing costs - future investment	-0.018			-0.018						
19FRS5	PS		Replace contribution to vehicle replacement reserve with capital funding	0.800			0.800	G	G				
Total Communities Previously Agreed Fall out of temporary funding/savings								0.582	-0.500	0.000	0.082		
Total Communities Previously Agreed Budget Changes								-0.381	0.170	-0.100	-0.299		

Type of Budget Change

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Type of Transformation Saving

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Customers and Organisational Development - Previously Agreed Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
								Deliverability	Operational Impact
			Customers and Organisational Development - Previously Agreed Fall out of temporary						
19RES19	PP		Parish Council Engagement	-0.055			-0.055		
19RES18	PP		Councillor Priorities Fund (£15,000 per Councillor)	-0.945			-0.945		
			Total Customers and Organisational Development - Previously Agreed Fall out of temporary Funding/Savings	-1.000	0.000	0.000	-1.000		
			Total Customers and Organisational Development - Previously Agreed Budget Changes	-1.000	0.000	0.000	-1.000		

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Commercial Development, Assets and Investment - Previously Agreed Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
								Deliverability	Operational Impact
			Commercial Development, Assets and Investment - Previously Agreed Pressures						
18CM2	PP		Impact of 2017 Rates Revaluation.	0.019			0.019		
20COM6	NP		Property utility cost increases	0.035	0.065	0.070	0.170		
			Total Commercial Development, Assets and Investment - Previously Agreed Pressures	0.054	0.065	0.070	0.189		
			Commercial Development, Assets and Investment - Previously Agreed Savings						
19RES12	PS	T	IBC on-boarding charge ends	-0.087			-0.087	G	G
			Total Commercial Development, Assets and Investment - Previously Agreed Savings	-0.087	0.000	0.000	-0.087		
			Commercial Development, Assets and Investment - Fall out of temporary funding/savings						
20COM7	NP		Atrium (Property database) replacement costs	-0.050	-0.025	-0.015	-0.090		
20COM18	NS		Joint Use Agreements - One off funding to part fund pressure	0.100			0.100	G	G
			Total Commercial Development, Assets and Investment - Fall out of temporary funding/savings	0.050	-0.025	-0.015	0.010		
			Total Commercial Development, Assets and Investment - Previously Agreed Budget Changes	0.017	0.040	0.055	0.112		

Type of Budget Change

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 PS - Previously agreed saving
 NP - New Pressure
 NS - New Saving

Type of Transformation Saving

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Corporate -Previously Agreed Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
								Deliverability	Operational Impact
			Corporate Previously Agreed Pressures						
19CM1	PFR		Business Rates Re-set loss of growth above the baseline	4.234	0.053		4.287		
19CM3	PFR		Loss on Taxbase - increase in 2018/19 1.24% (2% assumed in MTFP)	0.110	0.117		0.227		
BALANCE	PP		Balance Available to allocate		7.876		7.876		
20CM1	NFR		Taxbase increase for 2019/20 is 1.79% compared to the 2% estimated in the current MTFP	0.030	0.032	0.031	0.093		
20CM2	NP		Contribution to Demographic Risk Reserve	0.600	1.000	1.000	2.600		
20CM3	NP		Inflation for 2022/23 (additional year of MTFP)			6.600	6.600		
			Total Corporate Previously Agreed Pressures and Funding Reductions	4.974	9.078	7.631	21.683		
			Corporate Previously Agreed Savings						
18CM7 19CM11	PS		Strategic Measures	-0.237	-0.147		-0.384	G	G
18CM8	PFI		Increased Taxbase and Council Tax Surplus	-0.136			-0.136	G	G
19CM4	PS		Reduction in inflation allocation	-1.500			-1.500	G	G
19CM5	PFI		Taxbase Increase - increase from 1.63% to 2% in 2019/20 & 2020/21	-1.434			-1.434	G	G
19CM16	PFI		Additional 1% Council Tax in 2018/19 and 2019/20	-0.282	-0.294		-0.576	G	G
Trans	PS		Transformation Savings	-4.200	-3.200		-7.400	G	G
20CM4	NS		Remove current MTFP profile of Transformation Savings	4.200	3.200		7.400		
20CM14a	NS	S	New profile of Transformation savings - service redesign	-6.000	-8.500		-14.500	G	A
20CM14b	NS	T	New profile of Transformation savings - third party spend	-1.000	-1.000		-2.000	G	A
20CM14c	NS	I	New profile of Transformation savings - income generation	-0.500			-0.500	G	A
20CM5	NS		Strategic Measures - target saving from investment returns	-0.524	-0.474	-0.440	-1.438	G	G
			Total Corporate Savings and Funding Increases	-11.613	-10.415	-0.440	-22.468		

Corporate -Previously Agreed Budget Changes

Reference ID	Type of Budget Change	Transformation Saving Type	Detail	2020/21 £m	2021/22 £m	2022/23 £m	Total £m	RAG STATUS OF SAVING	
								Deliverability	Operational Impact
Corporate Previously Agreed Fall out of temporary funding/savings									
20CM13	NP		Contribution to Contingency	-3.242			-3.242		
20CM24	NP		Youth Provision Fund (to be spent over 2 years)	-1.000			-1.000		
18CM10	PS		Use of Budget Reserve	0.126			0.126	G	G
19CM12	PS		Use of Budget Reserve	-0.346	-0.962		-1.308	G	G
20CM9	NS		Use of Budget Reserve	0.500	0.962	-0.962	0.500	G	G
19CM17	PS		Use of Budget Prioritisation Reserve to balance budget	4.196	-2.618		1.578	G	G
20CM6	NFI		Business Rates pooling share of growth (until business rates baseline reset)	0.500			0.500	G	G
20CM7	NFI		Negative Revenue Support Grant - not implemented in 2019/20	6.239			6.239	G	G
20CM8	NFI		Unringfenced Social Care Grant - announced in Autumn Budget 2018	3.914			3.914	G	G
20CM17	NS		Contribution from Insurance Reserve	1.000			1.000	G	G
20CM18	NFI		Levy Account Surplus - New Grant	1.086			1.086	G	G
20CM20	NS		Remove planned contribution to balances. This will be added to corporate contingency	1.000			1.000	G	G
20CM21	NFI		Increased Collection Fund Surplus	2.806			2.806	G	G
20CM22	NFI		Brexit Preparation Grant	0.088			0.088	G	G
20CM23	NFI		Additional Business Rates (Local Share, Collection Fund Surplus and S31 Grant)	0.520			0.520	G	G
20CM10	NFI		Council Tax increase 1.99% in 2022/23 (additional year of MTFP)			-7.963	-7.963	G	G
20CM11	NFI		1.75% increase in taxbase in 2022/23 (additional year of MTFP)			-7.143	-7.143	G	G
20CM12	NFI		Inflation increase on Business rates in 2022/23 (additional year of MTFP)			-1.151	-1.151	G	G
DEMOGRAPHY	PP		Release Demography Allocation in MTFP	-6.000	-7.103		-13.103		
Total Corporate Previously Agreed Fall out of temporary Funding/Savings				11.387	-9.721	-17.219	-15.553		
Total Corporate Previously Agreed Budget Changes				4.748	-11.058	-10.028	-16.338		

Type of Budget Change

PP - Previously agreed Pressure
PFR - Previously Agreed Funding Reduction
PS - Previously agreed saving
PFI - Previously Agreed Funding Increase

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Type of Transformation Saving

S - Service Redesign
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